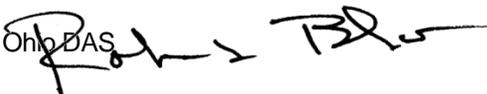


**MEMORANDUM**

TO: DIRECTORS OF AGENCIES, BOARDS AND COMMISSIONS  
FROM: ROBERT BLAIR, Director, Ohio DAS   
DATE: DECEMBER 19, 2012  
RE: NEXT STEPS: IT OPTIMIZATION

In keeping with the Governor's directive on moving Ohio's technology infrastructure into the 21<sup>st</sup> Century, we are rolling out the next phase of the IT Optimization journey – the IT Transformation Plan.

As you know, we have all participated in several strategic and tactical IT efforts over the past 22 months. The IT Statement of Direction, finalized in late 2010, described the federated environment that existed, the duplication of efforts and the opportunities for smart consolidation. In January/2012 the IT Strategy Plan articulated the strategic actions to move the state forward - stronger governance through IT planning and procurement, simplifying our infrastructure, focusing on shared solutions/applications and enterprise business analytics.

Based upon the Statement of Direction and the Strategy, we began working on numerous tactical IT initiatives such as e-mail, identity management, hosted Voice over IP (VoIP), data center remediation, server and storage virtualization, mainframe consolidation and network operations center consolidation and are making great progress. A key part of these strategic efforts was creating the structure for an IT "build" fund for the shared solutions and tactical initiatives in August/2012.

We thank you for your willingness to be active participants and assist us in these endeavors. A critical success factor in moving these initiatives forward has been the engagement and involvement of multiple agency IT resources, working together for the Enterprise.

As we continue to look at implementing IT from an enterprise perspective for Ohio, over the last four months we engaged numerous Agency IT leaders and CIOs in developing the next step in IT Optimization for Ohio - the IT Transformation Plan. The IT Transformation Plan calls for multi-agency participation in nine functional teams to develop plans to move Ohio's information technology into the 21<sup>st</sup> century. These nine functional areas are:

- 1) Network Operations
- 2) Data Center Operations
- 3) Unified Communications and Infrastructure Applications
- 4) Enterprise Applications
- 5) IT Security
- 6) Enterprise Planning/Sourcing and Vendor Management
- 7) Business Relationship Management
- 8) Financial Management and Cost Recovery
- 9) Workforce Transformation

In addition to these nine functional areas, an Advisory Board will support the functional teams and the IT Transformation Office. We ask for your strong support of this effort.

The IT Transformation Plan was recently distributed (12/12/12) to the Multi-Agency CIO Advisory Council (MAC) and the December 14<sup>th</sup> MAC meeting is dedicated to discussing this plan.

The IT Transformation Office will be initiated in January 2013 and we will collaboratively begin developing the necessary work plans in these nine functional areas for optimizing the state's IT assets. Thank you for your continued support.